## Managing Department Receivables

Business & Financial Services

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## Topics Covered Today

- Guidance/Resources (documents to refer to)
- What is a Receivable
- Maintaining Receivables
- Extending Credit
- Customer Information
- Invoice/Receipts
- Bookkeeping

## Topics Covered Today

- Billing/Collecting/Monitoring
- Revenue Recognition
- Accounting Methods
- Example: how to record a receivable
- Deferred Revenue
- Billing through Banner

#### State Guidance

- State of Colorado Fiscal Procedures Manual
  - Chapter 8
  - <a href="https://www.colorado.gov/pacific/osc/fiscalprocedures">https://www.colorado.gov/pacific/osc/fiscalprocedures</a>
- CFDCPA Colorado Fair Debt Collection Practices Act
  - https://coag.gov/car

#### CSU Guidance

- Financial Procedure Statement 2-17
  - <a href="http://busfin.colostate.edu/Forms/FRP/Expense Revenues/FPI 2-17">http://busfin.colostate.edu/Forms/FRP/Expense Revenues/FPI 2-17</a> Accounts Receivable.pdf#zoom=100

#### What is a Receivable?

• An amount CSU has a right to collect because it has sold goods or services on credit to a student or customer

 Accounts receivable is an asset on the Statement of Net Postion (SNP)/Balance Sheet

#### Department Receivables

• Commercial receivables that are not uploaded into ARIES/Banner

- Invoiced, recorded, collected and monitored entirely by a department
  - Departments need to invoice at least quarterly, but monthly is strongly encouraged

## Maintaining Receivables

- Extending credit
- Customer information
- Invoice/Receipt (disclosure of terms)
- Bookkeeping records (Excel spreadsheet or subledger system)
- Billing/Collection Procedures
- Revenue recognition/Post general ledger receivable

## Extending Credit

- Department Manager may refuse credit if
  - Reason to believe customer may not be able to pay on time
  - History of non-payment or late payment
  - Currently has past due balance with CSU (contact ARO)
  - Nondischarged debts from bankruptcy in last 7 years
- Use your discretion
- Establish a threshold (min and max)
- Require a deposit

## Extending Credit

- When credit is voluntarily extended, must obtain adequate information to locate each debtor in event of default
  - Either know the person, or you need to get to know them
- Get them to sign an agreement!

#### Customer Information

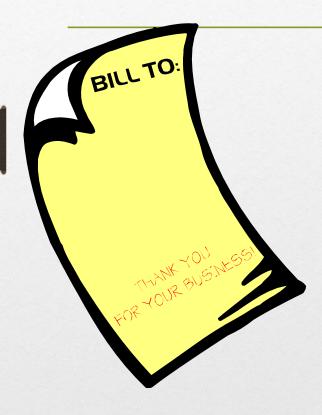
- Name
- Social Security
   Number/FEIN
  - Store in secure location& shred documents
- Address
- Phone Number
- Alternate Phone Number

- eMail Address
- Date of Birth
- Name & Address of References
- Additional information that is deemed relevant

#### Customer Information

- Unique customer identification system
  - Customer or account ID number
- Should be printed on all statements/communication sent to the customer

## Invoice/Disclosure



#### Billing Invoices

- Numbered
- Dept Contact Info
- How to make payment
- Billing Terms Due Date
- Policy Disclosure

## Invoice/Disclosure

What information should be disclosed to the customer?

- Billing Terms
- Appeal Process
- Penalties for non-payment or returned checks
  - Late Payment Charges Assessed
  - External Collection Action

## Receipts/Disclosure

#### Receipts

- Numbered
- Dept Contact Info
- Policy disclosure
- If payment by check, verify customer contact info
- Do not accept temporary checks



## Bookkeeping Records

- Record receipt/invoice number and amount
- Book revenue/receivable
- Deposit cash/checks timely
- Maintain spreadsheet to view aging each month
- Record communication with customer

#### Record Retention

#### Invoices from CSU to External Customers

- Retention Period: 3 years after receivable has been paid in full
- Responsible Area: Originating Dept

## Billing/Collecting/Monitoring

- Have procedures in place
- Make contact
  - If unpaid after 30 days
  - Phone or mail
  - At least once/month
  - Establish a payment plan
- Aging report
  - Review monthly to determine next steps

## Billing/Collecting/Monitoring

- Late payment charges
  - No more than 1.5% per month (18% annual)
  - New invoice/statement generated and provided to customer monthly after assessed
  - Assessed only on principal balance

## Billing/Collecting/Monitoring

- Unable to collect?
  - Forward to State of Colorado Central Collection Services (CCS)
    - Must provide customer a final invoice that states the customer is subject to final agency determination and will be referred to collections if not paid by due date
    - Provide notification to customer of appeal or dispute rights (30 days)
    - Use proper verbiage

## Proper Collection Verbiage

#### Initial letter sent – allow to dispute debt

- If we do not hear from you within thirty (30) days from the date of this letter, in writing, the University will assume your debt to be valid.
- This is important for "final agency determination"

## Proper Collection Verbiage

#### Did they sign an agreement?

• Collection verbiage: "Failure to pay amounts due may result in the referral of outstanding balances to a collection agency in which you will be responsible for paying any late payment charges, collection agency fees up to 40% of the debt, and all costs and expenses including reasonable attorney fees that CSU incurs in it's collection efforts."

## Revenue Recognition

• Revenue is earned at the time of sale or date service is performed

• Ensure revenue and receivables are recorded in KFS for external customers

## Accounting Methods

- An accounting method is the way events and financial position is reported
- There are 2 main methods:
  - Cash
  - Accrual

#### Cash vs. Accrual Method

- Cash
  - Income is recorded when payment is received
    - Personal bank account
- Accrual
  - Income is recorded when the sale occurs
    - Government Agencies
      - Required to follow GASB standards & GASB 34 requires the use of the accrual accounting method

#### Accrual Method

- Accrual = any individual entry recording revenue in the absence of a cash exchange
- Recorded on the transaction date
  - When services are performed (diagnostic testing, veterinary services)
  - When a product is sold (books)
  - When a citation is administered (parking)
  - When equipment is rented

## Example

- April 30: account 2205000 receives an order to test a soil sample
- May 31: test results completed and customer invoiced for \$200
- July 3: customer pays \$200
- Questions:
  - 1) What KFS document is used?
  - 2) When should the revenue be recognized?

#### Answer

- 1) What KFS document is used?
  - ✓ Adjustment/Accrual Voucher (AV) to record receivable
  - ✓ Cash Receipt (CR) when cash is received to record cash and reverse receivable
- 2) When should the revenue be recognized?
  - ✓ On May 31 when the service is rendered

#### AV Doc to record Receivable

Document Overview		▼	nide								
Document Overview											
			Book revenue earned, but received		Account 2205000 that was earned.	performed soil	l test on May 31st, but	has yet to receive the	revenue. This books the	revenue	
Financial Document Detail											
			*	Accounting Period: MAY	2014		Total Amount: 200.00				
Adjustment/Accrual Voucher Details											
Adjustment/Accrual Voucher Details											
* Adjustment/Accrual Voucher Type: Adjustment (AVAD)											
Accounting Lines   hide											
Accounting Lines ?											
	* Chart Code	* Account Nu	Sub-Account Code	* Object Code	Sub-Object Code	Project Code	Organization Reference Id	Debit	Credit	Actions	
1 0		2205000 Soil, Water & Plant Testing Laboratory		1437 Other Receivables				200.00	0.00		
2 0		2205000 Soil, Water & Plant Testing Laboratory		4380 Other Sales+Services- Auxiliary/Self-Fund				0.00	200.00		
	Debit Total: 200.00 Credi										
General Ledger Pending Entries											
Notes and Attachments (1) ▼ hide											
Notes and Attachments											
Posted Timestamp Author * Note Text					Atta	thed File			Notification Recipient	Actions	
									Kecipient		
add	:				.:		Browse No file selected	l.		add	
1 05/05/2014 04:06 PM PM Pillsbury Attached is invoice that was sent to customer showing work performed and what day it was performed.  Attached is invoice that was sent to customer showing work performed and what day it was performed.  [Invoice.xlsx (9 KB, application/vnd.openxmlformats-officedocument.spreadsheetml.sheet)]									tml.sheet)	send	

# CR Doc to deposit cash & reverse receivable – enter as a negative

**Accounting Lines** ▼ hide Accounting Lines ? \* Object Org Ref Id \* Chart \* Account Number Sub-Account Sub-Object Project \* Amount Actions <u> 1437</u> (200.00)2205000 Soil, Water & Plant Testing Laboratory Colorado State University Other Receivables **Line Description** 

Total: 200.00

#### Additional Info - Deferred Revenue

• An amount that is received in advance of earning it

 Represents products or services that are owed to the customer

#### Additional Info - Deferred Revenue

- Fiscal Year is July 1 June 30
- Examples:
  - Summer tuition paid by the student in June, but the term is Jun Aug
  - Football season tickets sold in June, games are Aug Nov
  - Payment received in advance for equipment that will be rented throughout semester

## Bad Debt Expense

- Percentage of the total credit sales
- Used to establish a reserve for bad debts
- All dept's extending credit should establish an allowance

Dr Bad Debt Expense – object code 4433

Cr Allowance for Doubtful Accounts – object code 1413

Record monthly

## ARIES/Banner Entry

Dr Receivable (1410/1415)

Cr Revenue (4xxx)

Dr Bad Debt Expense (6632)

Cr Allowance for Doubtful Accounts (1412/1417)

#### Writing off Uncollectable Debt

- State Controller: minimum of 27 months of nonpayment
- All collection efforts must be exhausted
- Entry:

Dr Allowance – 1413

Cr Receivable - 1437

#### Should I Invoice through Banner?

- Can I collect on my own?
- Do I have proper procedures established?
- What type of charge?
- What is the volume of transactions?
- What is the \$ amount of transactions?
- Bad debt rate (% of revenue)

Unsure? Contact ARO Manager

#### FY19 Bad Debt Rates

• Student: 0.24%

• Commercial: 0.86%

• VTH: 15.06%

- Bad debt for current month expensed in following month
  - E.g. Jan revenue, bad debt expense posts in Feb

## Bad Debt Expense Detail

- <a href="https://wsnet2.colostate.edu/CWIS12/bfsapp/Default.aspx">https://wsnet2.colostate.edu/CWIS12/bfsapp/Default.aspx</a>
  - Accounts Receivable Bad Debt Review
  - Enter KFS transaction date(s)
  - Enter KFS account number that expense posted to

#### ARO Services Available

- Batch upload
- Invoicing/Monthly statements/eBilling options
- Cashiering services/Online payment options
- Revenue recognition/Receivable Entries
- Collections processes
- Tax intercept
- Returned payment collections
- Proper write-off procedures

#### Contact Info

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## Questions

